Glen Stevens, P.E.

4 Knights Court, Newbury, MA 01951 • 978 - 764 - 9886 • glen@stevensai.com

Stevens & Associates, Inc Newbury, MA

PRINCIPAL (01/06 – Present) Prepare complex construction claims on behalf of Contractors for submission in mediation, and litigation procedures. Provide expert testimony in support of Contractor's claims in mediation, arbitration, and litigation. Assist Owners in the defense of complex construction claims involving delays, inefficiencies, and other impacts.

Bechtel Infrastructure Co Central Artery/Tunnel Project Boston, MA 02/97 – 07/07

CLAIMS MANAGER (06/02 – 07/07) Coordinate implementation of Project policy and procedures related to claims review and issuance of change orders. Supervise a team of claims analysts, estimators, schedule analysts and auditors. The team responsibilities are to review all contractor claims and change orders with a value exceeding \$250,000 for the I-90 and I-93 mainline Contracts on the CA/T Project (total construction Contracts valued in excess of \$2.5B). Depending on the merits of the issues, responsibilities include conducting negotiations to reach resolution, or else participating in alternate dispute resolution methods after analysis of the claim.

LEAD CLAIMS ANALYST (05/99 – 06/02) Supervise a team of claims analysts, estimators and schedule analysts. The team responsibilities are to review all contractor claims and change orders with a value exceeding \$250,000 for the I-90 Contracts on the CA/T Project (approximately \$2.0B in construction Contracts). Depending on the merits of the issues, responsibilities include conducting negotiations to reach resolution, or else participating in alternate dispute resolution methods after analysis of the claim. Prepare Contract Modifications to incorporate changes into the Contract.

CLAIMS AND CHANGES ADMINISTRATOR (02/97 - 05/99) Review contractor claims for additional time and/or compensation on a \$400M Contract. Brief Federal and State construction managers on change order status. Negotiate settlements on behalf of Project. Issue Contract Modifications to incorporate changes into the contract. Prepare budget for construction planning purposes.

Kiewit Construction Co Effluent Outfall Tunnel Boston, MA 04/89 – 01/97

CONTRACT ADMINISTRATOR (11/92 – 01/97) Prepare claim and change order documents, including merit analysis, damages pricing, and related correspondence for submission to the Owners representatives on a \$250M project. Participate in negotiations for claim resolution, and if required, Disputes Resolution Board (DRB) process if negotiations were unsuccessful. Coordinate use of outside counsel in addressing legal matters related to construction work as well as claims issues.

PROJECT ENGINEER (10/91 – 11/92) Participate in cost analysis for the purpose of cost control and budget projections. Coordinate planning and installation of tunneling plant and equipment in preparation for TBM excavation. Perform administration of subcontracts.

PLANNING ENGINEER (08/90 - 09/91) Responsible for planning construction methods, equipment selection, procurement, and installation of plant and equipment for construction of 9.5 mile TBM tunnel project.

Omaha, NE

ESTIMATOR (9/89 – 7/90) Prepared bid estimates for future underground construction projects for both private owners and government contracts.

Montanore Project Libby, MT

PROJECT ENGINEER (4/89 - 8/89) Assisted in preparation of Bid estimate, planning, as well as equipment selection and installation for 30,000 lf. of 12 ft. x 15 ft. drill and blast tunnel excavation project. Approximate value \$35M.

Dynatec Mining LtdCameron Lake Project Kenora, Ont 11/87 – 03/89

SHIFT SUPERINTENDENT Responsible for supervising drill and blast excavation crews on 10 ft. x 15 ft. decline tunnel and 7 ft. x 7 ft. 45 degree open raise.

Armistice Site Virginiatown, Ont

SHAFT SUPERINTENDENT Responsible for supervising the installation of a mine headframe, hoist and related facilities to extend an existing timber shaft from 1300 ft. deep to 2600 ft. deep on a mine exploration project. Approximate value \$5M.

Drumbo Mine Kitchener, Ont

JOB SUPERINTENDENT Supervise crews removing and replacing existing tube steel mine shaft guides with keri wood guides in a 420 ft. deep operating mine shaft.

Home Office Toronto, Ont

ESTIMATOR Prepared bid estimates for future private owner mine development projects.

Dona Lake Project Pickle Lake. Ont

PROJECT ENGINEER Responsible for supervising the installation of permanent mine shaft headframe, ore bin, hoist, and hoist house, including foundations, during winter months, in remote northwestern Ontario. Approx. value \$2M.

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Gilbert Corp (Kiewit Const)

Bad Creek Project Salem, SC; 5/85 – 10/87 <u>LEAD FIELD ENGINEER</u> (9/85 – 10/87) Supervise a crew of field engineers and surveyors on an underground hydroelectric pump storage project. Scope of\$50M project involved excavating 3 miles of large diameter tunnels (20-32 ft.), a 250,000 cy cavern, and 2 ea. 32 ft. diameter shafts between 450 and 900 feet deep, all by drill and blast methods. The tunnels and the shafts were concrete lined following excavation.

Home Office; Omaha, NE

<u>ESTIMATOR</u> (5/85 – 8/85) Preparing bid estimates for future underground construction projects for private owners and government contracts.

Dynatec Mining Ltd.

Macasa #3 Shaft; Kirkland Lake, Ont. 6/84 –

4/85

Riverside Cement; Riverside, CA <u>SHAFT MINER</u> On deepest timber shaft in the world (7,275 vf) and deepest single lift shaft in North America. The shaft was excavated by drill and blast techniques using hand held drills, on a 7 day/week schedule. Approximate contract value \$40M.

GENERAL MINE LABORER On construction of large underground reinforced-concrete bulkhead.

Summer Work

Asarco – Black Cloud Mine; Leadville, CO 1980 - 1983

JS Redpath Ltd. – Granduc Mine; Stewart BC

JS Redpath Ltd. – Eldorado Mine; Uranium City, Sask.

Denison Mine Ltd; Elliot Lake, Ont. <u>GENERAL MINE LABORER</u> (6/83 – 8/83) On a rail haulage muck crew. This lead-zinc mine was an underground cut-and-fill operation with all excavation performed by drill and blast operations.

<u>HEAVY EQUIPMENT OPERATOR</u> (5/82 – 8/82) On a drift development crew in an operating underground sub-level caving copper mine. All excavation performed by drill and blast techniques at this trackless mine. Project site was a remote camp with the work performed on a 7 day/week schedule.

<u>GENERAL MINE LABORER / HEAVY EQUIPMENT OPERATOR</u> (5/81 - 8/81) On decline drift crew, and raise miner in an operating uranium mine. The mine was a combination of both track and trackless. Underground cut-and-fill operation with all excavation performed by drill and blast techniques. Project site was a remote camp with work performed on a 7 day/week schedule.

<u>GENERAL MINE LABORER</u> (6/80 - 8/80) At an operating underground, trackless, room and pillar uranium mine. All excavation was performed by drill and blast techniques. Obtained Common Core training for underground hard rock mining.

Other Information

Education: BSc Mining Engineering, Colorado School of Mines (1984)

Member: DRB Foundation, SME

Computer Skills: Proficient in Microsoft Excel / Microsoft Word / Microsoft Powerpoint / Primavera P3 / Microsoft Project

References: Available upon Request