

Stevens & Associates, Inc.

4 Knights Court, Newbury, MA 01951 • 978 - 764 - 9886 • glen@stevensai.com

The Right Experience – Owner’s Representative

Hartford Town Square

Hartford, CT

Cost and Schedule Analysis/Expert Testimony. The scope of work of this project, included renovation of the existing Trumbull Block and Asylum Block structures so as to establish new retail space, in addition to renovation and expansion of the existing underground parking garage, and construction of a new 34-story luxury residential tower all for Northland Investment Corp. Reviewed the all pending contractor change order and claim submissions for entitlement to additional costs and time. Prepared an independent analysis of the delay claims, and individual change order requests for the owner whereby any amounts were recommended. Provided expert testimony to opposing counsel during mediation hearings regarding the findings stated in the prepared reports.

Curtiss-Wright Controls – Tenant Fit-Out

Littleton, MA

Claim Analysis. The scope of work of this tenant fit-out project included the design and build-out of a 62,000 square foot mixed use space to be used for both high-tech, light industrial manufacturing as well as office space. Tasks included conducting a review of the change orders and claims submitted by the tenant fit-out construction manager to determine entitlement to additional costs. Performed a cost assessment of those changes and claims, recommended amounts due for settlement negotiations held during mediation.

Mount Washington Hotel – Span and Conference Center

Bretton Woods, NH

Construction Phase Peer Review; Change Order Management. This new 2-story building constructed immediately behind the existing Mount Washington Hotel contains 12,000 sf of high-end spa facilities on the ground floor, and 15,000 sf of conference and meeting rooms located on the second floor. Conducted a peer review of the work flow processes of the contractor, designer and owner, and recommended changes to enhance the progress of the construction activities. Led a team consisting of a cost estimator, a schedule analysts and a claim analyst in resolving all commercial issues on the project both prior to and during mediation.

Biosolids Processing Facility

West Palm Beach, FL

Claim Analysis/Expert Testimony. The scope of this project consists of the design and construction of a turnkey biosolids sewage waste processing facility with New England Fertilizer Co. as the owner-operator, and the Solid Waste Authority as the end user. Reviewed the design-builder’s claim submission, prepared analysis and

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provided recommendations to owner-operator. Provided expert testimony during arbitration proceedings.

Residences at 180 Newbury St.

Danvers, MA

Claim Analysis/Litigation Support. The scope of this project consisted of the construction of six buildings ranging from four to five stories tall housing 258 luxury residential apartments, as well as the related centrally located clubhouse for Northland Investment Corp. Reviewed the contractor's claim submission, prepared an independent analysis and provided expert testimony to opposing counsel during litigation.

The Villages at Mount Hope Bay

Tiverton, RI

Claim Analysis/Expert Testimony. The scope of this project consisted of the construction of 82 luxury townhouses as well as the clubhouse, and beach clubhouse on a 96 acre site overlooking Mount Hope Bay for Starwood-Tiverton, LLC. Reviewed the contractor's claim submission, prepared analysis complete with a written report, and provided expert testimony during arbitration hearings.

Wachusett Aqueduct Rehabilitation

Berlin, MA

Claim Analysis/Litigation Support. The scope of this project consists of cleaning, pressure grouting for infiltration control, and providing a reinforced shotcrete lining to portions of the \$21 million Wachusett Aqueduct for the Massachusetts Water Resources Authority. Reviewed the contractor's claim submission, prepared analysis and negotiation presentations in defense of Fireman's Fund (the bonding company) to opposing counsel.

Private Residence

Greenwich, CT

Construction Peer Review ; Cost/Schedule Analysis. This project involved the construction of a new, custom designed high-end single family home in Greenwich, CT. The size of the home is approximately 20,000 sf, and is located on a site overlooking Long Island Sound. Conducted a peer review of the work flow processes of the contractor, designer and owner, and recommended changes to enhance the progress of the construction activities. Reviewed the contractor costs incurred, and projected cost to complete, as well as project controls in order to validate the over-all project cost, and responsibility for schedule delays and cost overruns on this cost-plus contract.

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Central Artery/Tunnel Project – I-90 / Route 1A Interchange (C08A1)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a cast-in-place viaducts, surface roads, and boat sections for the I-90 tunnel system in Boston, MA. Lead a team of auditors, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$45M in claims as submitted by the Contractor on this \$205M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, assisted in negotiating a settlement with the Contractor, and closed out the Contract.

Central Artery/Tunnel Project – Vent Building No. 3 (C17A3)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a cast-in-place air intake and exhaust structure for the I-93 tunnel system in Boston, MA. Lead a team of auditors, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$12M in claims as submitted by the Contractor on this \$72M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract.

Central Artery/Tunnel Project – D Street Grade Separation (C01A7)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a series of surface roadways, bridges and related surface restoration in Boston, MA. Lead a team of auditors, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$12M in claims as submitted by the Contractor on this \$38M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract.

Central Artery/Tunnel Project – Vent Building No. 8 (C19E4)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a ventilation building for the I-93 tunnels in Boston, MA. Lead a team of auditors, an independent claims reviewer, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$6M in claims as submitted by the Contractor on this \$19M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract.

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Central Artery/Tunnel Project – Vent Building No. 5 (C01B1)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a ventilation building for the I-90 tunnels in Boston, MA. Lead a team of auditors, an independent claims reviewer, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$13M in claims as submitted by the Contractor on this \$31M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract.

Central Artery/Tunnel Project – Vent Building No. 1 (C09A3)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this project involved the construction of a ventilation building for the I-90 tunnels in Boston, MA. Lead a team of auditors, an independent claims reviewer, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$21M in claims as submitted by the Contractor on this \$31M project. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract.

Central Artery/Tunnel Project – I-90 South Boston Interchange West (C01A6)

Boston, MA

Claims Manager, Lead Negotiator. The scope of this \$179M project involved the construction of 1250 feet of cut-and-cover tunnels for the I-90 tunnel system, as well as several tunnel approach ramps and associated surface restoration. Lead a team of auditors, an independent claims reviewer, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$60M in claims as submitted by the Contractor. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a settlement with the Contractor, and closed out the Contract. Resolution of some of the issues involved the use of ADR processes including the DRB ("Disputes Review Board") and mediation.

Central Artery/Tunnel Project – I-90 Logan Airport Interchange (C07D2)

Boston, MA

Lead Claims Analyst, Lead Negotiator. The scope of this \$158M project involved the construction of 8000 feet of elevated roadways, 6000 feet of depressed roadways, and over 10,000 feet of other roadways for the I-90 tunnel system, as well as the associated surface restoration, all at Logan Airport in Boston. Lead a team of auditors, as well as an estimator, claims analyst and schedule analyst in reviewing the proposed \$55M in claims as submitted by the Contractor. Upon concluding the review of the Contractor's entitlement to additional costs and time, negotiated a

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settlement with the Contractor, and closed out the Contract. Resolution of some of the issues involved the use of either the DRB (“Disputes Review Board”), or litigation.

Central Artery/Tunnel Project – I-90/I-93 Interchange, I-93 Northbound (C09A4)

Boston, MA

Lead Claims Analyst, Lead Negotiator. The scope of this \$397M project involved the construction of three concrete jacked tunnel boxes through frozen soil, all measuring 38 feet by 78 feet and ranging in length of 180 feet up to 370 feet. Also included was the construction of 2000 feet of tunnel sections, 10,000 feet of elevated roadways and 3700 feet of depressed roadways, and 5600 feet of other roadways for the I-93 and I-90 tunnel systems, as well as the associated surface restoration. Lead a team of estimators, claims analysts and a schedule analyst in reviewing approximately \$75M in claims as submitted by the Contractor. Upon concluding the review of the Contractor’s entitlement to additional costs and time, negotiated settlements with the Contractor. Resolution of some of the issues involved the use of the DRB (“Disputes Review Board”).